

Scott Technology Reveals Long-Term Strategy and FY25 Trading Update at Investor Day

Auckland, NZ [11 Sep 2025] – Scott Technology (NZX: SCT) will unveil its five-year strategy, *Destination 2030*, at its inaugural Investor Day, Scott ID25, hosted in Auckland CBD later this morning. The strategy sets out the company's plan for sustainable profitable growth, targeting \$530 million in revenue by 2030 (up from \$276 million reported in FY24).

"Destination 2030 represents more than a strategic plan, it's a shift in how Scott is going to present itself to the world," said Mike Christman, CEO of Scott Technology. "We're evolving from an engineering company mindset to a customer-first mindset. A globally aligned business that grows through deep customer partnerships, focused innovation, and operational discipline. With a sharpened structure and a clear direction, we're building a Scott that will be an industry leader for decades to come."

"Scott has come a long way from its origins in Dunedin over 110 years ago," said Stuart McLauchlan, Chairman of Scott Technology. "With a growing global footprint and an expanding investor base, today marks a new chapter, one of deeper, more direct engagement with capital markets and a sharper strategic focus. The Board is fully aligned and confident in the direction we're taking."

Trading Update

Scott Technology expects to report record EBITDA for FY25 within the range of \$30.5m to \$31.5m, with both operating and reported EBITDA forecast to be up on the prior year (FY24 operating EBITDA was \$30.2m and reported EBITDA was \$26.4m). The result reflects a strong second-half performance across the business and a strategic focus on higher margin contracts. FY25 revenue is anticipated to be in the range of \$270m to \$275m, compared to \$276 million in FY24. With revenue down 14% at the half-year, this near-full recovery highlights the momentum built in H2.

Recent contract wins across the Scott Domains include:

- **Materials Handling & Logistics:** Multiple palletising projects with Agristo and Lutosa totaling +NZ\$19m
- **Protein:** Contract win to install an existing LEAP Primal for Dawn Meats in UK – Protein Domain's first UK install

ENDS

For investor enquiries please contact:

Mike Christman
Chief Executive Officer

E: mike.christman@scottautomation.be

For media enquiries please contact:

Eugene Afanasy
Communications Manager
T: +64 21 0852 4832

E: e.afanasy@scottautomation.be

About Scott

Scott delivers smart automation and robotic solutions that transform industries by making businesses safer, more productive, and more efficient. Our diverse capability makes us the first choice for hundreds of the world's leading brands. With design and build operations across Australasia, China, Europe, and America and over 100 years of engineering excellence, Scott is the global expert in automation.